



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON, D.C.

REPLY TO  
ATTN OF: Your Supervisor

SUBJECT: Who Are You?

TO: A New Lieutenant

The adoption of a positive self-image is critically important to your outlook on the world and your ability to function as an Air Force officer. Many a lieutenant looks upon himself as a little "no body" with absolutely no power to influence the activities of his giant organization. He sees himself as just another lieutenant.

I challenge you to view yourself as a junior executive in a multibillion dollar, multinational, non-profit corporation involved in the business of national defense and the preservation of international peace. If you can see yourself in that light, you are ready for the challenges that await you.

A handwritten signature in cursive script that reads "Paul G. Patton".

Paul G. Patton, Colonel, USAF  
AN OLD LIEUTENANT